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what its plans were and why its systems and process as a whole were not properly tested The report will also describe how ETS s systems failed during the test delivery process There was also a failure on the part of the Government s Non Departmental Public Body the Qualifications and Curriculum Authority to deliver its remit The report also sets out the procurement process that QCA used to select its delivery supplier ETS and how it managed the contract The report sets out a number of recommendations on how test delivery can improve in future years and has set out a number of key priorities including that the delivery process of the National Curriculum tests should be modernised and improved in consultation with the marking community including piloting online marking that whatever process is used should be thoroughly piloted and project managed to ensure schools and pupils get their results on time that the customer service provided to markers must be vastly improved to ensure that they are properly supported and are able to access up to date information *National Test Papers Ks3 Maths 2004* BBC Worldwide, Qualifications and Curriculum Authority (Great Britain), 2004-01-01

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