

KEVLAR LEGIONS

THE TRANSFORMATION OF THE U.S. ARMY
1989 - 2005

John Sloan Brown



Kevlar Legions The Transformation Of The U S Army 1989 2005

Thomas K. Adams



Kevlar Legions The Transformation Of The U S Army 1989 2005:

Kevlar Legions: The Transformation of the United States Army 1989-2005 John Sloan Brown, 2012-08-12 This is the story of how the United States Army responded to the challenges of the end of the Cold War by transforming itself into the most capable ground force in the world today It argues that from 1989 through 2005 the U S Army attempted and largely achieved a centrally directed and institutionally driven transformation relevant to ground warfare that exploited Information Age technology adapted to post Cold War strategic circumstances and integrated into parallel Department of Defense efforts The process not only modernized equipment it also substantially altered doctrine organization training administrative and logistical practices and the service culture Kevlar Legions further contends that the digitized expeditionary Army has withstood the test of combat performing superbly with respect to deployment and high end conventional combat and capably with respect to low intensity conflict and the counterinsurgency challenges of Iraq and Afghanistan **Kevlar Legions** John Sloan Brown, 2011 *Kevlar Legions* John Sloan Brown, 2011 Argues that from 1989 through 2005 the United States Army attempted and largely achieved a centrally directed and institutionally driven transformation relevant to ground warfare that exploited Information Age technology adapted to post Cold War strategic circumstances and integrated into parallel Department of Defense efforts The process not only modernized equipment it also substantially altered doctrine organization training administrative and logistical practices and the service culture The resultant digitized expeditionary Army was as different from the late Cold War Army as the late Cold War Army was from that of the early Cold War or from the mobilization based Armies of World Wars I and II The book further contends that the digitized expeditionary Army has withstood the test of combat performing superbly with respect to deployment and high end conventional combat and capably with respect to low intensity conflict *KEVLAR LEGIONS* John Sloan Brown, 2016-11-19 Kevlar Legions The Transformation of the U S Army 1989 2005 argues that from 1989 through 2005 the United States Army attempted and largely achieved a centrally directed and institutionally driven transformation relevant to ground warfare that exploited Information Age technology adapted to post Cold War strategic circumstances and integrated into parallel Department of Defense efforts The process not only modernized equipment it also substantially altered doctrine organization training administrative and logistical practices and the service culture The resultant digitized expeditionary Army was as different from the late Cold War Army as the late Cold War Army was from that of the early Cold War or from the mobilization based Armies of World Wars I and II Kevlar Legions further contends that the digitized expeditionary Army has withstood the test of combat performing superbly with respect to deployment and high end conventional combat and capably with respect to low intensity conflict Kevlar Legions Center of Military History United States Army, Center of Military History United States, 2015-01-23 Kevlar Legions The Transformation of the U S Army 1989 2005 is the story of how the United States Army responded to the challenges of the end of the Cold War by transforming itself into the most capable ground force in the world

today It argues that from 1989 through 2005 the U S Army attempted and largely achieved a centrally directed and institutionally driven transformation relevant to ground warfare that exploited Information Age technology adapted to post Cold War strategic circumstances and integrated into parallel Department of Defense efforts The process not only modernized equipment it also substantially altered doctrine organization training administrative and logistical practices and the service culture Kevlar Legions further contends that the digitized expeditionary Army has withstood the test of combat performing superbly with respect to deployment and high end conventional combat and capably with respect to low intensity conflict and the counterinsurgency challenges of Iraq and Afghanistan **Kevlar Legions** John Sloan Brown,2011 Argues that from 1989 through 2005 the United States Army attempted and largely achieved a centrally directed and institutionally driven transformation relevant to ground warfare that exploited Information Age technology adapted to post Cold War strategic circumstances and integrated into parallel Department of Defense efforts The process not only modernized equipment it also substantially altered doctrine organization training administrative and logistical practices and the service culture The resultant digitized expeditionary Army was as different from the late Cold War Army as the late Cold War Army was from that of the early Cold War or from the mobilization based Armies of World Wars I and II The book further contends that the digitized expeditionary Army has withstood the test of combat performing superbly with respect to deployment and high end conventional combat and capably with respect to low intensity conflict *Professional Journal of the United States Army* ,2013 **Army History** ,2012 **Military Review** ,2013 **History of the U.S. Army Cadet Command** Leo J. Daugherty,Arthur Thomas Coumbe,Paul N. Kotakis,2019 A detailed account of the U S Army Cadet Command s activities from 2005 2016 Provides a unique insight into the operations of the Army s largest and prolific commissioning program Analyzes the challenges the Army faced in recruiting and training its future officer corps at the start of the 21st century when it found itself involved in two major wars and a global war on terror *The Indispensable Force* Kathryn Roe Coker,2013 The history of how the operational Army Reserve concept developed over the twenty years from 1990 through 2010 is a story of revolutionary change for the citizen soldier In the past the part time citizen army was by national policy and doctrine not as prepared as the professional Army for war During the twentieth century militia or reserve soldiers required months sometimes a year of pre deployment training before being committed to the battlefield The new operational concept for the twenty first century arose to solve a problem for the Army s global peacekeeping mission How could the Army accomplish this task during times of relative peace with reduced budgets and less full time manpower Congress answered the challenge by more effectively utilizing the Army Reserve and new technologies Army Reserve units were maintained at comparable readiness levels and standards with active Army units The Army Reserve and the active Army now deploy together and function as one team on the modern battlefield Using the Gulf War of 1990 1991 as the catalyst for change this volume tells the story of the transformation of the Army Reserve from an organization held in strategic reserve to an

operational expeditionary reserve force *US Military Innovation Since the Cold War* Harvey Sapolsky, Benjamin Friedman, Brendan Green, 2009-04-28 This book explains how the US military reacted to the Revolution in Military Affairs RMA and failed to innovate its organization or doctrine to match the technological breakthroughs it brought about Many called for the transformation of the US military in the years after the end of the Cold War seeking the changes in organization and doctrine that would complete the RMA innovation and a commitment to counter insurgency peace keeping and nation building missions This volume describes the origins uses and limits of the RMA technologies examines how each of the five US armed services categorising the Special Operations as a separate service made their adjustments both to the technologies and the use of force and how the role of the civilian officials and the defense industry altered in this process of change and avoidance of change The book examines the internal politics of the services as well as civil military relations to identify the external pressures on the services for significant change in their doctrine and weapons Many have noted the failure of the services to innovate in what can be called the Second Inter war Period the years after the Cold War This book offers explanations for this failure and arguments about the possible range and desirability of military innovation in the post Cold war era This book will be of great interest to students of strategic studies US defence politics military studies and US politics Harvey M Sapolsky is Professor of Public Policy and Organization in the Department of Political Science at MIT and former Director of the Security Studies Program Benjamin H Friedman is a Research Fellow in Defense and Homeland Security Studies at the Cato Institute and a Ph D Candidate in Political Science at MIT Brendan Green is a Ph D Candidate in Political Science at MIT and an affiliate of the Security Studies Program **Shaping U.S. Military Forces** D. Robert Worley, 2005 This book grew out of the need to describe the culture and structure of the uniformed services to students studying defense policy in the context of a graduate program in American government at Johns Hopkins University The need to transform U S military forces was readily apparent in the 1989 1991 time frame as the Cold War came to an abrupt end The industrial age force of the 1980s designed to fight the military forces of another great power needed to be transformed into a force designed to intervene into the affairs of lesser powers Instead expensive programs were pursued to transform the industrial age force into an information age force to fight an unknown great power threat at an unknown future date at an unknown place The many interventions of the Clinton and Bush administrations have exposed the failure of leadership to provide the armed forces organized trained and equipped for the real wars of a period between eras of great power conflict

American Army Doctrine for the Post Cold War John Romjue, United States Army Training and Doctrine, United States Army Training and Doctrine Command, 2014-12-12 American Army Doctrine for the Post Cold War is an important record of how the Army and its Training and Doctrine Command developed the post Cold War military operational doctrine in response to the geopolitical shift that introduced a new strategic era John L Romjue methodically details the overarching concerns of senior leaders acutely aware of radically altered security assumptions that demanded a revised and

broader doctrine by which American land forces could respond to diverse global missions It is enlightened reading for Army educators trainers doctrine planners and combat developers involved in the ongoing Army Transformation *Manning the Future Legions of the United States* Donald Vandergriff, 2008-10-30 An Industrial Age model continues to shape the way the Army approaches its recruiting personnel management training and education This outdated personnel management paradigm designed for an earlier era has been so intimately tied to the maintenance of Army culture that a self-perpetuating cycle has formed diminishing the Army's attempts to develop adaptive leaders and institutions This cycle can be broken only if the Army accepts rapid evolutionary change as the norm of the new era Recruiting the right people then having them step into an antiquated organization means that many of them will not stay as they find their ability to contribute and develop limited by a centralized hierarchical organization Recruiting and retention data bear this out Several factors have combined to force the Army to think about the way it develops and nurtures its leaders Yet Vandergriff maintains mere modifications to today's paradigm may not be enough Today's Army has to do more than post rhetoric about adaptability on briefing slides and in literature One cannot divorce the way the Army accesses promotes and selects its leaders from its leadership development model The Army cannot expect to maintain leaders who grasp and practice adaptability if these officers encounter an organization that is neither adaptive nor innovative Instead Army culture must become adaptive and the personnel system must evolve into one that nurtures adaptability in its policies practices and beliefs Only a detailed comprehensive plan where nothing is sacred will pave the way to cultural evolution *We've Been Here Before* U S Military, Department of Defense (DoD), Scott Nusom, 2019-10-27 Currently the Army is undergoing a major transformation away from limited contingencies in Iraq and Afghanistan and relearning how to conduct Large Scale Ground Combat Operations LSGCO While this marks a fundamental divergence in the Army's concentration over the last 17 years a modern historical example of this transition exists From 1974-1991 the Army underwent a comprehensive restructuring that turned the attention from limited contingency operations in Vietnam to fighting a major land war in Europe To understand this transformation this study examines changes in doctrine and division level organizations and how the Army validated those changes from the end of Vietnam through the Gulf War This monograph uses a structured and focused approach to assess this transition Eight focused research questions frame the inquiry around one detailed case study Additionally three tenets from the Army's Operating Concept provide the focus of the paper lethality innovation and adaptability The empirical evidence collected supports the study's thesis that transformations in doctrine and organizations validated in training and operations enabled the Army to become a lethal adaptable and innovative force during its transition to LSGCO after the Vietnam War This compilation also includes a reproduction of the 2019 Worldwide Threat Assessment of the U S Intelligence Community The purpose of this study is to examine how the U S Army transitioned to LSGCO following the Vietnam War To understand this transformation the following case study examines changes in doctrine and division level organizations and

how the Army validated those changes from the end of Vietnam through the Gulf War Ultimately this study posits that transformations in doctrine and organizations validated in training and operations enabled the Army to become a lethal adaptable and innovative force during its transition to LSGCO after Vietnam This study is significant to both military practitioners and historians The National Defense Strategy the U S Army Operating Concept AOC and FM 3 0 2017 reemphasizes the importance of preparing to fight and win against peer competitors Military practitioners can apply the lessons from the post Vietnam transformation to the Army s current shift towards LSGCO Further the military historian will gain a better understanding of how the Army restructured the force in the decades following Vietnam While an abundance of primary and secondary sources exists on the post Vietnam Army this study specifically concentrates on the process used to refocus on large scale combat Finally this study will inform historians who are interested in studying the actions of the U S military at the end of the Cold War

The Army after Next Thomas K. Adams, 2006-10-30 This book recounts the successes and failures of the US Army s Army Transformation program in the larger context of the Department of Defense s overall military transformation effort Spurred by the belief that RMA represented the future the Department of Defense DoD set out to transform the U S armed forces by adopting RMA concepts Led by President George W Bush and Defense Secretary Donald Rumsfeld the DoD spent billions in an attempt to make the hypothetical capabilities real changing the entire structure of the armed forces as a result The services the media Congress and the military industry each had its own agenda all of which continue to come into play in the development of RMA strategies The interplay of politics technology and military reality offers a fascinating narrative Sure to be found controversial by some compelling by all this is the only available book length examination of the way the U S Army and Department of Defense have tried to create the capabilities promised by the high tech Revolution in Military Affairs Of more immediate concern it is also the only in depth account of the effect RMA and transformation concepts had on the American operations in Afghanistan and Iraq Many of the problems in both Iraq and Afghanistan author Thomas K Adams argues arose from the DoD s implacable desire to implement RMA driven transformation concepts whether they were appropriate or not What we need to do he maintains is to fight the war we have not the war we want

Transforming the Force THOMAS C. GRAVES, 2025-05-22 Today s Army has gone through some incredible transformations since the end of the Cold War Since then the Army has struggled with Force XXI concepts and more recently the concept of the Prototype Brigade This monograph examines other periods of transformation to determine whether any of the lessons learned can be applied to current force structure changes Specifically the monograph conducts an in depth study of the 11th Air Assault Division Test from 1963 1965 when the Army conducted extensive experimentation with airmobility and helicopter operations The monograph begins its study with an examination of a framework for analysis Using the US Army Training and Doctrine Command s domains of Doctrine Training Leadership Organization Material and Soldier Systems DTLOMS the monograph first proves that this is a valid methodology for analyzing change It does this by

showing that all revolutions in military affairs RMA have occurred when the DTLOMS all converge to provide a synergy to each other Once the framework of DTLOMS is shown to be valid the monograph applies the framework to the transformation of the US Army to airmobility in the early 1960 s The conclusions that the author reaches is that for change to be lasting in the US Army there must be the impetus for change provided by the Army leadership The US Army Tactical Mobility Requirements Board commonly referred to as the Howze Board provided this impetus in the early 1960 s and produced a lasting change that is still manifested within the current US Army force structure It takes this type of leadership in order to make changes to a historically conservative organization such as the US Army This work has been selected by scholars as being culturally important and is part of the knowledge base of civilization as we know it This work was reproduced from the original artifact and remains as true to the original work as possible Therefore you will see the original copyright references library stamps as most of these works have been housed in our most important libraries around the world and other notations in the work This work is in the public domain in the United States of America and possibly other nations Within the United States you may freely copy and distribute this work as no entity individual or corporate has a copyright on the body of the work As a reproduction of a historical artifact this work may contain missing or blurred pages poor pictures errant marks etc Scholars believe and we concur that this work is important enough to be preserved reproduced and made generally available to the public We appreciate your support of the preservation process and thank you for being an important part of keeping this knowledge alive and relevant

Through Mobility We Conquer George Hofmann, 2006-07-03 The U S Cavalry which began in the nineteenth century as little more than a mounted reconnaissance and harrying force underwent intense growing pains with the rapid technological developments of the twentieth century From its tentative beginnings during World War I the eventual conversion of the traditional horse cavalry to a mechanized branch is arguably one of the greatest military transformations in history Through Mobility We Conquer recounts the evolution and development of the U S Army s modern mechanized cavalry and the doctrine necessary to use it effectively The book also explores the debates over how best to use cavalry and how these discussions evolved during the first half of the century During World War I the first cavalry theorist proposed combining arms coordination with a mechanized force as an answer to the stalemate on the Western Front Hofmann brings the story through the next fifty years when a new breed of cavalrymen became cold war warriors as the U S Constabulary was established as an occupation security police force Having reviewed thousands of official records and manuals military journals personal papers memoirs and oral histories many of which were only recently declassified George F Hofmann now presents a detailed study of the doctrine equipment structure organization tactics and strategy of U S mechanized cavalry during the changing international dynamics of the first half of the twentieth century Illustrated with dozens of photographs maps and charts Through Mobility We Conquer examines how technology revolutionized U S forces in the twentieth century and demonstrates how perhaps no other branch of the military underwent greater changes during this

time than the cavalry Other Than War U. S. Military, Department of Defense, U. S. Air Force (USAF), U. S. Government, 2017-10-17 This Joint Chiefs of Staff publication examines the almost 300 US military deployments that occurred between 1989 and 2001 At the time the large number of these deployments appeared to overtax the US military and support theories of global chaos This analysis of the American military experience and operations in the post Cold War decade demonstrates that the operations were neither as diffuse nor as numerous as first thought Instead of looking at hundreds of disparate operations ranging the globe grouping common operations in specific regions significantly reduces the overall total and clarifies the focus of the deployments Moreover the nature of the operations comports with a long US military tradition of law enforcement disaster relief humanitarian assistance and nation building as well as constabulary operations including pacification and so called small wars A discussion of Clinton and Bush presidential travel is included The pattern of operations seems perplexing in part because they were listed as individual responses to separate emergencies and not conceptualized as parts of broader campaigns Stability operations in the Balkans and Iraq for example assigned new names to iterations or single tasks of the continuing operations and obscured the fact that these were two regional campaigns not almost 100 separate ones The profusion of names also appeared in the continuing drug enforcement and migrant interdiction operations in the Caribbean and Panama Humanitarian operations during the decade responded to an average of three disasters per year half in the Western Hemisphere where autumn hurricanes spring floods along the Missouri and Mississippi and summer fires in the western part of the United States were almost predictable events Other deployments included non combatant evacuation NEO operations and support of travel by senior executive branch officials Experts were misled by the variety of names and the numbers of military personnel involved in deployments relative to the size of the total overseas forces In any one year fewer than five percent of US military personnel stationed overseas were deployed on operations and most of them were in the Balkans or Southwest Asia namely Iraq Major units in demand were not conventional combat formations but military police engineers civil affairs and Special Forces as well as specialized aircraft for reconnaissance surveillance and air defense suppression The Army's and Air Force's reliance on reservists offset the operational tempo at least to some degree

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