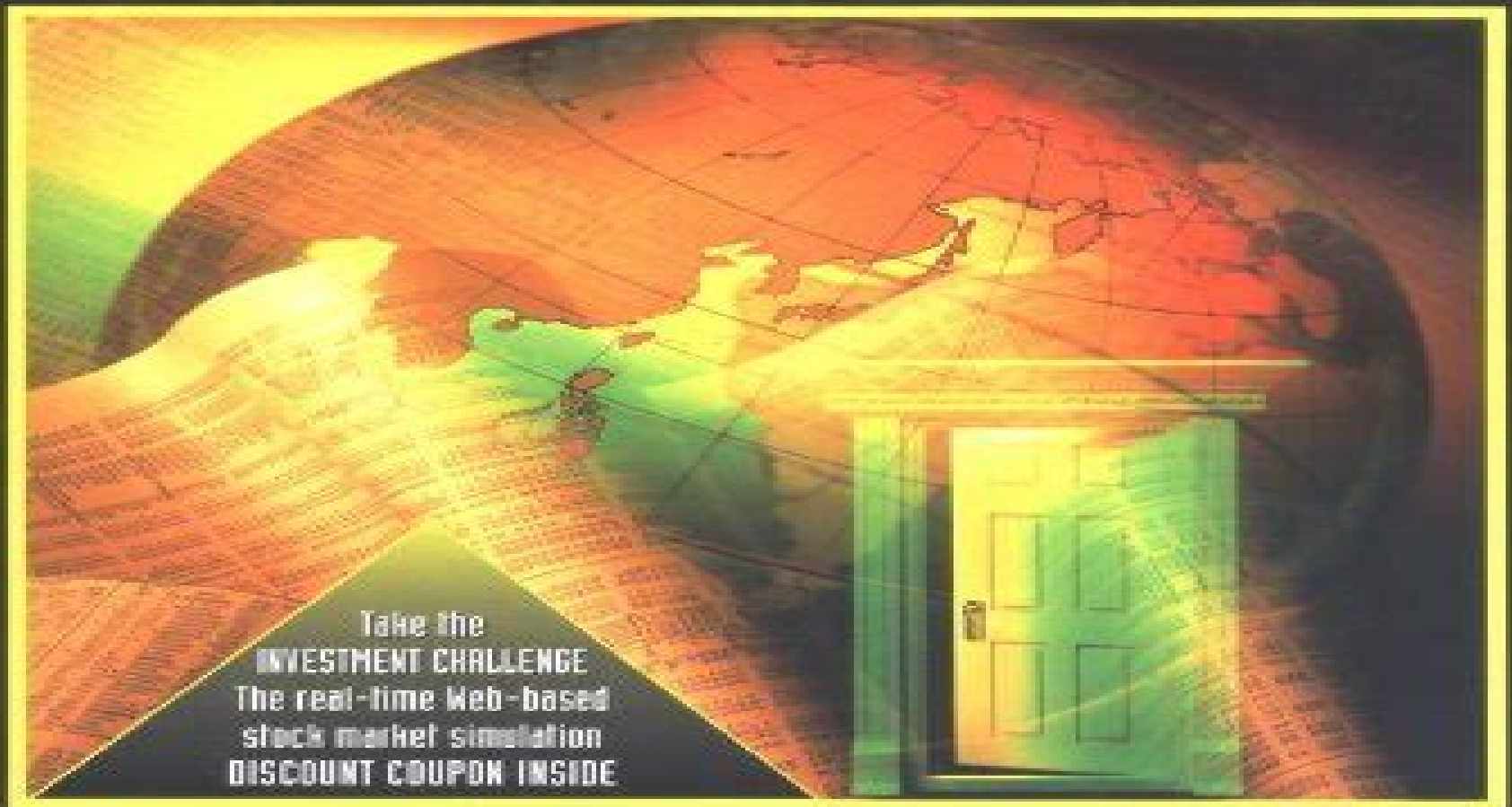


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factors is attempted to be answered In Section 4 arbitrage theory is linked to traditional as well as to innovative valuation methods It includes a discussion of the DCF method arbitrage valuation and previews an option pricing approach to security valuation Finally Section 5 concludes the paper with some practical considerations from the investment community

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hrung des Unternehmens eingebunden waren begann sich die Aktionsstruktur zu Beginn des 20. Jahrhunderts zu fragmentieren. Die Folge war so: Berle und Means eine zunehmende Distanzierung von Eigenkapitalgebern und Management. Professionelle Manager meist mit geringem Anteil am Eigenkapital des Unternehmens übernahmen die Führung des Unternehmens.⁴ Weitgehend passive Kleinaktionäre nahmen nur mehr eine Aufsichtsfunktion wahr und gewöhnten somit dem Management weitgehende Entscheidungsfreiheit, die es nun nicht nur im Sinne der Aktionäre sondern auch zur Verfolgung eigener Ziele nutzen konnte.⁵ Eine Folge der von Berle und Means beobachteten Distanzierung ist bis heute eine Zerteilung der Delegationskette vom Eigenkapitalgeber bis zum Mitarbeiter. Der externe Teil der Delegationskette, man könnte von der externen Organisation⁶ sprechen, führt vom Eigenkapitalgeber zu einem Aufsichtsgremium, das die Interessen der Aktionäre gegenüber dem Top Management vertritt. Der zweite Teil der Kette, die interne Organisation, beginnt mit dem Top Management und führt über mehrere Stufen bis zum einzelnen Mitarbeiter. Seit der Analyse von Berle und Means haben sich in den beiden Teilen der Delegationskette Entwicklungen ereignet, die die aktuelle Herausforderung für das Konzernmanagement definieren. Es handelt sich um die Divisionalisierung im Bereich der internen Organisation und die Institutionalisierung der Eigenkapitalgeber im externen Bereich der Delegationskette.

Investments, William F. Sharpe, Gordon J. Alexander, Fourth Edition William F. Sharpe, Gordon J. Alexander, Jeffery V. Bailey, 1990 *Fundamentals of Multinational Finance* Michael H. Moffett, Arthur I. Stonehill, David K. Eiteman, 2009 By grounding concepts with case studies and real world examples this text familiarises finance and international business students with the fundamental concepts and tools necessary to implement an effective global financial management strategy

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