

Chapter 6

Responsibility Accounting

Q. 1. Explain various responsibilities centres that are necessary ingredients for the success of the system of responsibility accounting.

OR

What is responsibility centre ? Discuss briefly the nature of various types of responsibility centre.

OR

Write a short note on profit centre and investment centre.

Ans. In that context it may be further explained that various areas of responsibilities are known as responsibility centre. A responsibility centre is a part of the organization of which there is a manager who is responsible for that part of the organization.

Responsibilities centres are of three types.

1. Cost centre : A cost centre is a location, a person or an item of equipment or group of those for which cost may be ascertained and used for the purpose of cost control. Cost centres are established to ascertain the costs of these cost centres. Person in charge of a cost centre is responsible for the costs of that cost centres. The cost centre is a responsibility centre.

2. Profit centre : This is also a type of responsibility centre. In such a centre the person in charge is held responsible for the profit of a particular section of the organization. As profit is the difference between cost and sales responsibilities for both of these comes within the scope of the profit centre.

3. Investment centre : In such a responsibility centre a manager is held responsible for capital investment decision apart from the responsibility of profit cost and sales of a section of the organisation.

Q. 2. Discuss any two financial measures of divisional performance measurement.

OR

What are the different methods of measurement of divisional performance?

Ans. Performance Measurement : Responsibility accounting is used to measure the performance of manager or divisions or responsibility centres. In order to evaluate the performance, benchmarks can be used. These benchmarks represent the best practice that may be available inside or outside the organisation.

Various financial measures used for performance measurement are briefly described below :

1. Profit : The absolute amount of profit earned is one of the most common measures to judge the performance. The higher the amount of profit better is the performance. In order to compare the performance, the ratios based on profit can be calculated.

2. Variance Analysis : It is a technique of standard costing and budgetary control which compares the actual performance with the pre-determined performance. The difference between the two reveals efficiency or inefficiency of the manager or

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Minjie Lin



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