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Management



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specific dynamics and behavioral patterns The specialization in groups drives local best practices expected informal behavior and a narrowed perspective of what is essential for the department or organization These local rationalities are critical to leading groups or organizations The explanations of groups and organizations clarify that a hierarchical understanding or an understanding that an organization or even its culture can be rationally planned is misleading Organizations continually adjust to changing conditions in their environment but unfortunately not as their executives intend Therefore the change of organizations or groups is hypothesis driven experimentation that integrates the change of the change from the beginning Systemic interventions are based on observations and do not claim predictability The manager s primary tasks are to develop team reflexivity and autonomous decision making as well as increase variation and promote selections in the group or organization Incremental approaches to management group reflection and development and lateral and formal mechanisms of influence must be utilized in combination with a comprehensive organizational analysis **Fundamentals of**

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