

assignment 1: variance analysis (30)

Albatross System produces an electronic toy called Sparrow. This toy consists of a number of parts that are bought from third-party suppliers. For the month of June 2006, budgeted sales and production is 20,000 Sparrows, at a budgeted selling price of € 40. The total market for electronic toys like Sparrow is estimated at 500,000 units per month. The budgeted unit costs for a Sparrow are as follows:

direct materials: 10 parts at € 1 per unit	10.00
direct labor: 12 minutes at € 14 per hour	2.80
variable overheads: € 0.40 per part	4.00
fixed costs	4.20
	21.00

On July 10, the actual results over June 2006 are known. Actual production and sales were 22,000 units. The actual selling price was € 42.00 per unit. The total market size in June was estimated to be 540,000 units. Direct materials costs amounted to € 209,916 for 214,400 parts, and direct labor cost € 42,050 for 4,250 hours. Variable overheads were € 87,822 while fixed costs totalled € 93,000.

question a

Calculate the overall static budget variance, and split it into the volume variance and the flexible budget variance.

question b

Calculate the variance on materials and labor, and split both into price and efficiency variances. Comment on the results.

question c

Calculate the relevant variances for the variable and fixed overheads (total, spending, efficiency and/or volume variances) and comment on the results. Show that the variances of question b and c add up to the flexible budget variance calculated under question a.

question d

Calculate the total sales variance, and split it into sales volume and sales price variance.

question e

Evaluate the performance of the sales department by calculating the market size variance and the market share variance. What is your overall opinion on the performance of the marketing department based on questions d and e?

Maggot Empa 2014 Answers

Siddappa N.Byrareddy



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