

February 19, 2009

Dear Sir/Madam,

I am writing to you on behalf of [Employee's name]. I have had the opportunity and pleasure to work closely with [Employee's name] while he was at Intrawest. [Employee's name] successfully completed our Black Belt Certification program and upon completion, [Employee's name] and I were assigned to work together on an Accounts Payable improvement project in our Shared Services operation. I was the sponsor of the project and [Employee's name] was the Black Belt. Through [Employee's name]'s efforts we were able to dramatically improve our AP processes. Not only was [Employee's name] able to bring his considerable skills to the task, but probably more importantly great leadership. Working across 21 internal companies across the US was a difficult assignment that [Employee's name] was very effective at managing and ultimately getting all constituencies in support of the final solution. Our results on this particular project our AP cycle time from an average of 83 days to 30 days. This new process is still being followed today, almost 3 years later. .

As our company continued to work on improvement projects across our network, [Employee's name] and I stayed connected. He was a relentless and passionate advocate for improvement and positive change. Given the magnitude of this initiative across the company coupled with the fact that we are a highly seasonal business with wide fluctuations in business levels, we were constantly reviewing the structure and focus of our process improvement processes. [Employee's name] was instrumental in bringing new ideas to the table and working with a small group of fellow black belts to continue to push for positive changes and fight the cultural status quo.

[Employee's name] is highly organized, disciplined, and results oriented. He works well in a team environment and can effectively bring a diverse group of people together toward a common solution. I would strongly recommend him to any organization.

Sincerely,

Sky Foulkes
President and COO
Stratton Mountain Resort
SFoulkes@Intrawest.com
802-297-4242

Letter Of Recommendation For Management Position

California (State).



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Table of Contents Letter Of Recommendation For Management Position

1. Understanding the eBook Letter Of Recommendation For Management Position
 - The Rise of Digital Reading Letter Of Recommendation For Management Position
 - Advantages of eBooks Over Traditional Books
2. Identifying Letter Of Recommendation For Management Position
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Letter Of Recommendation For Management Position
 - User-Friendly Interface
4. Exploring eBook Recommendations from Letter Of Recommendation For Management Position
 - Personalized Recommendations
 - Letter Of Recommendation For Management Position User Reviews and Ratings
 - Letter Of Recommendation For Management Position and Bestseller Lists

5. Accessing Letter Of Recommendation For Management Position Free and Paid eBooks
 - Letter Of Recommendation For Management Position Public Domain eBooks
 - Letter Of Recommendation For Management Position eBook Subscription Services
 - Letter Of Recommendation For Management Position Budget-Friendly Options
6. Navigating Letter Of Recommendation For Management Position eBook Formats
 - ePub, PDF, MOBI, and More
 - Letter Of Recommendation For Management Position Compatibility with Devices
 - Letter Of Recommendation For Management Position Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Letter Of Recommendation For Management Position
 - Highlighting and Note-Taking Letter Of Recommendation For Management Position
 - Interactive Elements Letter Of Recommendation For Management Position
8. Staying Engaged with Letter Of Recommendation For Management Position
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Letter Of Recommendation For Management Position
9. Balancing eBooks and Physical Books Letter Of Recommendation For Management Position
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Letter Of Recommendation For Management Position
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Letter Of Recommendation For Management Position
 - Setting Reading Goals Letter Of Recommendation For Management Position
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Letter Of Recommendation For Management Position
 - Fact-Checking eBook Content of Letter Of Recommendation For Management Position
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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