

Memorandum of Advice

To: Supervising Partner

From: Sofian Min

Subject: Proposed Artificial Intelligence Systems for Mergers & Acquisitions

Date: 5 September 2022

Word count: **2010**

EXECUTIVE SUMMARY

1. The work requested by the client is summarised into three sections: contract drafting and review, and due diligence.
2. The recommendation is for the firm to consider implementing artificial intelligent software focusing on Natural Language Processing ("NLP") and Intelligent Documents Processing ("IDP") to effectively perform the work required. Extensive research on market and product availability has been completed to provide a substantive recommendation that the firm considers adopting the following software products, "Kira Due Diligence" to improve due diligence processes, and either "UnPath" and/or "LawGee" to assist with the firms contract review.
3. Further, in order to minimise potential risks, it is proposed that the firm look to implement these technologies gradually, whilst maintaining compliance with existing regulatory bodies within the legal industry.

I. INTRODUCTION

Technological advances in artificial intelligence ("AI") systems have impacted not only the economy and society, but also in the legal industry, creating a substantial increase in global and domestic competition for outsourcing legal work, the delivery of legal services and skills by solicitors.¹ AI technological advances have potential to improve a firms effectiveness and efficiency. For example, AI closes the gap by efficiently reviewing existing documents and mitigating the likelihood of a negative outcome from occurring when missing, incorrect, or contradictory language is not identified by humans. These advances present an unprecedented ability to avoid the most susceptible mistakes and costly causes of disputes.² No doubt, contract review and due diligence can be very time consuming, costly,

¹ Adrian Cusland, "Intelligent Law: The Rise of Artificial Intelligence in the Legal Profession" (2014) 34(5) *Law Society of South Australia* 8-10; Marvian Singh, "Is the Line of Fire: Is Technology Talking over the Legal Profession?" (2017) 40(1) *North Carolina Central Law Review*, 122-139.

² *Ibid*.

Memorandum Of Pratical Assessment Task 2014

**Suzanne Lane, Mark R.
Raymond, Thomas M. Haladyna**



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DeLisa's Physical Medicine and Rehabilitation: Principles and Practice Walter R. Frontera, Joel A. DeLisa, Bruce M. Gans, Lawrence R. Robinson, 2019-05-30 *DeLisa's Physical Medicine and Rehabilitation Principles and Practice* presents the most comprehensive review of the state of the art evidence based clinical recommendations for psychiatric management of disorders affecting the brain spinal cord nerves bones joints ligaments muscles and tendons **The European Banking Regulation Handbook, Volume I** Christos V. Gortsos, 2023-06-10 In two volumes this book covers in a comprehensive internally balanced systematic and detailed way the field of European Union EU banking law and regulation In three parts Volume I offers a brief introduction to the role of banks in the contemporary financial system and the theory of banking regulation a thorough analysis of international financial standards which are contained in the sources of public international banking law and of public international financial law in general a detailed presentation of the gradual evolution and the sources of EU banking law as well as a precise analysis of the law making process and the key institutional aspects of this branch of EU economic law The standards and rules adopted and the institutions created in the aftermath of the 2007 2009 global financial crisis and the subsequent euro area fiscal crisis as well as during the current pandemic crisis are discussed as appropriate A detailed analysis of the substantive aspects of EU banking law will follow in Volume II Assessment in Early Childhood Special Education Stephen J. Hernandez, 2024-11-29 This comprehensive guide to assessment in early childhood special education offers a macro and micro level understanding of the essential processes and activities relevant to the assessment of young children at risk of or having developmental delays or disabilities The book provides insights into the laws regulations processes culturally and contextually relevant practices and requirements that practitioners need to follow when engaged in assessment in addition to an extensive overview of current and time tested assessment tools designed for use by early childhood educators when evaluating young children with developmental challenges It provides immediate guidance and support to a wide range of individuals engaged in service to young children who may have or are already identified as having a disability *Assessment in Early Childhood Special Education* is an essential text for pre service early childhood special educators as well as current practitioners including day care teachers homebased and center based certified early childhood special educators and general education kindergarten through second grade teachers It should be on the desk of every early childhood educator who works with children who may be or have been identified as being at risk developmentally delayed or disabled **Handbook of Test Development** Suzanne Lane, Mark R. Raymond, Thomas M. Haladyna, 2015-10-08 The second edition of the *Handbook of Test Development* provides graduate students and professionals with an up to date research oriented guide to the latest developments in the field Including thirty two chapters by well known scholars and practitioners it is divided into five sections covering the foundations of test development content definition item development test design and form assembly and the processes of test administration documentation and evaluation Keenly

aware of developments in the field since the publication of the first edition including changes in technology the evolution of psychometric theory and the increased demands for effective tests via educational policy the editors of this edition include new chapters on assessing noncognitive skills measuring growth and learning progressions automated item generation and test assembly and computerized scoring of constructed responses The volume also includes expanded coverage of performance testing validity fairness and numerous other topics Edited by Suzanne Lane Mark R Raymond and Thomas M Haladyna The Handbook of Test Development 2nd edition is based on the revised Standards for Educational and Psychological Testing and is appropriate for graduate courses and seminars that deal with test development and usage professional testing services and credentialing agencies state and local boards of education and academic libraries serving these groups

The Next Generation of Testing Hong Jiao, Robert W. Lissitz, 2015-11-01 The Race To The Top RTTP federal education policy fostered a new generation of state tests This policy advocated adopting common core standards which set a higher level of learning targets for students in the US K 12 education These standards are intended to assess higher order thinking skills and prepare students ready for college and career In the meantime they are aligned with those for international assessments which keep US students abreast of their international peers Furthermore the new generation of state tests requires the use of technology enhanced items to align student assessments with student learning environment Computer technology is indispensable to accomplish this goal Computer based tests related to common core standards are different from previous state computer based tests in two important aspects one is that the current version requires accurate assessment of students along all ability levels and the other is that it promotes the use of an efficient test delivery system essentially the use of computerized adaptive assessment in K 12 state testing programs In addition to providing summative information about student learning the new common core tests add formative assessment component in the whole assessment system to provide timely feedback to students and teachers during the process of student learning and teacher instruction As with its predecessor the new assessment policy also holds teachers and schools accountable for student learning With the requirements by the new federal education policy states formed two consortia Partnership for Assessment of Readiness for College and Careers PARCC and Smarter Balanced Assessment Consortium SBAC to develop assessments in alignment with the new common core standards This book is based on the presentations made at the Thirteenth Annual Maryland Assessment Research Center's Conference on The Next Generation of Testing Common Core Standards Smarter Balanced PARCC and the Nationwide Testing Movement Experts from the consortia and nationwide overviewed the intention history and the current status of this nationwide testing movement Item development test design and transition from old state tests to the new consortia tests are discussed Test scoring and reporting are specially highlighted in the book The challenges related to standard setting for the new test especially in the CAT environment and linking performance standards from state tests with consortium tests were explored The issues of utilizing the consortium test results to evaluate students

college and career readiness is another topic addressed in the book The last chapters address the critical issue of validity in the new generation of state testing programs Overall this book presents the latest status of the development of the two consortium assessment systems It addresses the most challenging issues related to the next generation of state testing programs including development of innovative items assessing higher order thinking skills scoring of such items standard setting and linkage with the old state specific standards and validity issues This edited book provides a very good source of information related to the consortium tests based on the common core standards

Yearbook of International Organizations 2014-2015, Volumes 1a & 1b (Set) Union of International Associations, 2014-06-16 Volume 1 A and B covers international organizations throughout the world comprising their aims activities and events

Oxford Textbook of Palliative Nursing Betty Rolling Ferrell, Judith A. Paice, 2019-02-15 The Oxford Textbook of Palliative Nursing remains the most comprehensive treatise on the art and science of palliative care nursing available Dr Betty Rolling Ferrell and Dr Judith A Paice have invited 162 nursing experts to contribute 76 chapters addressing the physical psychological social and spiritual needs pertinent to the successful palliative care team This fifth edition features several new chapters including chapters on advance care planning organ donation self care global palliative care and the ethos of palliative nursing

Technological Innovation in Legacy Sectors William B. Bonvillian, Charles Weiss, 2015-08-18 The American economy misses opportunities for innovation growth and job creation because of a neglected problem the resistance to innovation from Legacy sectors like energy manufacturing and health care which constitute most of our economy The book offers systematic strategies to overcome the structural obstacles to innovation in critically important Legacy sectors

The Legal History of the European Banking Union Pedro Gustavo Teixeira, 2020-12-24 How was the Banking Union the most advanced legal and institutional integration in the single market created How does European law impact European integration To answer these questions this book provides a sweeping account of the evolution of European law It identifies five integration periods of the single financial market intertwined with the development of global finance from its origins through its expansion and crisis to the Banking Union Each period is defined by innovations to deepen integration such as the single passport for financial services soft governance and comitology agencies or a single rulebook Providing a far reaching explanation of the legal and institutional rationality of the European Banking Union this book demonstrates that the Banking Union is not an accident of history or simply the product of the existential crisis of the Monetary Union It has deep roots in the evolutionary process of European law and its drive towards supranational integration

Environmental Performance Reviews United Nations Publications, 2018 The third Environmental Performance Review of Albania takes stock of the progress made by Albania in the management of its environment since the country was reviewed for the second time in 2012 It covers legal and policy frameworks greening the economy environmental monitoring public participation and education for sustainable development Furthermore the EPR addresses issues of specific importance to the country related to air protection biodiversity and

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